Brand Resilience in Jordan's Telecom Apps: Leveraging AR Integration and Cultural Dynamics for Enhanced Branding Strategies

#### **Amer Morshed**

Financial and Accounting Science Department, Faculty of Business, Middle East University, Amman 11831, Jordan.

#### **Abstract**

This research investigates the interplay between Augmented Reality (AR) integration, cultural preferences, and their impact on branding strategies within Jordan's telecom industry. The aim is to elucidate insights that bolster brand resilience while harnessing AR capabilities and accommodating diverse cultural inclinations. Employing a qualitative approach, the study engages 16 marketing managers from varied telecom companies in Jordan. Interviews, conducted in Arabic and meticulously translated, formed the core of the empirical methodology. The research uncovers nuanced findings that illuminate the significance of AR integration in influencing brand recognition, engagement, and differentiation amidst digital reliance and collaborative responses during the pandemic. Cultural preferences intersecting with AR integration are unveiled as pivotal influencers shaping brand engagement and consumer behavior within telecom apps. The implications extend beyond theoretical insights, offering practical recommendations for telecom companies to strategically integrate AR, adopt consumercentric approaches, and maintain brand consistency across digital platforms. The value lies in providing actionable insights that enable telecom entities to navigate the evolving digital landscape in Jordan, fostering enhanced user experiences while preserving brand integrity and resonance.

Keywords: Telecom Branding, AR Integration, Cultural Impact, Brand Resilience, Brand Differentiation, Brand Engagement.

### **Introduction:**

The dynamic landscape of Jordan's telecom industry has witnessed a significant evolution catalyzed by the integration of Augmented Reality (AR) into mobile applications (Crider et al., 2020). This transformative shift has redefined user experiences, creating a paradigm that offers immense opportunities yet poses challenges, particularly concerning branding strategies (Koohang et al., 2023). Despite notable advancements, a gap persists in understanding the intersection between AR integration, cultural preferences, and their collective impact on branding strategies within Jordan's telecom apps (Jung et al., 2020).

While existing literature acknowledges the transformative potential of AR integration within telecom apps, a distinct void exists in comprehending how this integration intersects with cultural preferences and its precise implications for branding strategies. The deficiency lies in understanding the nuanced effects of AR on brand resilience amidst a diverse cultural landscape, especially within the realm of Jordan's telecom industry.

This research aims to address this gap by examining how AR integration and cultural nuances influence branding strategies within Jordan's telecom apps. By delving into this intersection, the study seeks to offer insights into fostering brand resilience while leveraging AR capabilities and catering to diverse cultural preferences.

To achieve this aim, the research endeavors to explore the following key questions:

- 1. How does AR integration within telecom apps influence brand recognition amidst increased digital reliance and collaborative responses due to the pandemic?
- 2. What is the influence of AR on brand engagement within Jordan's telecom apps, and how does it impact brand differentiation and customer loyalty?
- 3. In what ways do cultural preferences intersect with AR integration, and how do they shape brand engagement and consumer behavior within Jordan's telecom apps?

The implications of this research extend beyond theoretical insights, offering practical implications for telecom companies operating within Jordan's digital landscape.

Understanding the nexus between AR integration, cultural preferences, and branding strategies holds the potential to optimize marketing efforts, enhance user experiences, and fortify brand resilience within the competitive telecom market.

The research encompasses a comprehensive exploration of AR integration, consumer behavior, and branding strategies in Jordan's telecom industry. It starts by reviewing literature on these topics and proceeds to share empirical findings from interviews with marketing managers. The synthesis of these insights culminates in practical implications, recommendations, and potential directions for future research.

### Literature review

Over the past decade, the telecom industry in Jordan has undergone substantial transformation, largely due to the integration of Augmented Reality (AR) into mobile applications (Gharaibeh et al., 2021). Key players such as Zain Jordan, Orange Jordan, and Umniah have spearheaded this innovation, significantly enhancing user experiences (Khrisat et al., 2023). Despite these advancements, the benefits have been predominantly urban-centric, with rural areas experiencing limited access. Addressing this digital divide is essential for achieving comprehensive AR integration across various regions.

In Jordan's telecom sector, recent studies highlight that mobile applications offer consumers a wide range of options (Al-Dmour et al., 2021). Third-party apps facilitating telecom services have greatly improved user convenience and choice by streamlining access to multiple providers (Coffie & Hongjiang, 2023). These apps serve as all-in-one platforms, consolidating various telecom services to ensure a seamless user experience. However, some critiques point to potential issues such as decreased service quality due to longer transaction times or mishandling by service partners (Mainardes et al., 2021), raising questions about their impact on user satisfaction and platform reliability (Jin & Xu, 2021).

The prevailing view suggests that the Technology Acceptance Model (TAM) heavily influences user behavior in Jordan's telecom app market. User-friendly interfaces and efficient services, embodying TAM's perceived usefulness and ease of use, result in positive user experiences (Kang et al., 2021). This promotes continuous app usage and strengthens brand loyalty among Jordanian consumers. However, some researchers

argue that TAM may not fully account for cultural nuances that affect user preferences in Jordan. Local customs and cultural practices may play a more significant role than traditional TAM elements in shaping app adoption and usage (Almajali et al., 2022).

Collaborations in the digital age have expanded telecom services through increased dependence on mobile platforms. Such partnerships have enabled telecom brands to maintain visibility and accessibility during challenging times (Ahern et al., 2022). The integration of AR in apps has proven transformative, enhancing user experiences and positioning brands as innovative and adaptive in Jordan's competitive market (Abu-Rumman et al., 2023). However, some researchers express concerns about potential brand dilution due to heavy reliance on specific apps, suggesting that this could overshadow individual brand identities and weaken unique brand experiences (N. Ahmad et al., 2023).

Research on Consumer Brand Engagement (CBE) within telecom apps highlights its positive impact on brand loyalty among Jordanian consumers (Kalantarzadeh Tezerjany, 2023). Larger smartphone screens, in particular, facilitate deeper engagement by allowing users to explore services and options more thoroughly, thereby fostering stronger brand connections (Kautish & Khare, 2022). Conversely, some studies argue that while CBE is vital for brand loyalty, larger screens do not necessarily equate to deeper engagement. Users with smaller screens may prioritize quick transactions over detailed exploration, challenging the assumed correlation between screen size and user engagement depth (Alimamy & Gnoth, 2022; Japutra et al., 2022).

There is a broad consensus that digital channels, especially mobile apps, play a crucial role in brand engagement within Jordan's telecom sector (Barrera & Shah, 2023). These apps are praised for providing personalized experiences that build trust and encourage repeat business among Jordanian consumers (Haleem et al., 2022). Nonetheless, some opinions caution that an overemphasis on apps might reduce personal interactions between consumers and telecom brands. This concern highlights the potential weakening of emotional connections traditionally established between users and brands, questioning the evolving dynamics of brand-consumer relationships in a digitally dominated landscape (Kong et al., 2021).

## Methodology

The study engaged 16 marketing managers from various telecommunications companies across Jordan to ensure a broad range of perspectives. The selection aimed to represent different managerial roles within the telecom industry comprehensively.

Interviews were conducted in Arabic to foster a comfortable environment, allowing participants to express their thoughts authentically. These interviews were then translated into English with great care to preserve the participants' original meanings.

The sample size followed the saturation principle, meaning data collection continued until no new information emerged, ensuring thorough understanding without arbitrary limits (Morshed, 2020, 2024a).

Semi-structured interviews were conducted via online video conferencing, recorded, transcribed, and thoroughly analyzed. Questions were designed to delve deeply into the participants' professional experiences in telecommunications, capturing various aspects of their attitudes, behaviors, and viewpoints (Morshed & Ramadan, 2023; Ramadan et al., 2024).

A thematic analysis approach was used to examine the data, identifying patterns and underlying meanings. NVivo software facilitated both automated and manual analyses, with two independent analysts reviewing the data to ensure a detailed understanding of its complexities (Ramadan & Morshed, 2023).

Ethical guidelines were strictly followed, including securing informed consent, ensuring privacy and confidentiality, and allowing participants to withdraw at any time. Participant identities were kept confidential, adhering to ethical protocols for research involving human subjects.

## **Finding**

Q1: Influence of AR Integration in Jordanian Telecom Apps on Brand Recognition Amid Digital Reliance and Pandemic Responses

AR's Role in Telecom Branding Research and interviews show AR's potential in branding strategies by offering personalized, immersive experiences that foster deeper consumer connections. However, concerns about brand dilution due to over-reliance on apps exist (Swaminathan et al., 2020).

Enhancing Consumer-Brand Engagement Digitally Mobile apps positively impact customer engagement in Jordan's telecom sector, enhancing personalization and trust. However, excessive app reliance may weaken emotional bonds between consumers and brands (McAuliffe et al., 2021). Balancing convenience with authentic emotional connections is crucial.

Challenges in Telecom App Development Common pitfalls in telecom app development include compromised service quality and risks of brand dilution, undermining unique brand identities (Burmann et al., 2023). Solutions include tailored approaches focusing on genuine value and personalized experiences to boost engagement and loyalty (Rane, 2023).

Strengthening Telecom Marketing with Mobile Apps Mobile apps are transformative in telecommunications, establishing direct customer connections and offering convenience and personalization. Despite benefits, potential service quality compromises due to longer response times affect user satisfaction (A. Ahmad et al., 2023; Uzir et al., 2021).

Crafting a Robust Marketing Strategy A carefully planned marketing strategy in Jordan's telecommunications app landscape is essential. Continuous improvement based on user feedback and understanding cultural nuances that influence user preferences are important (Morshed, 2024b; Shamsollahi et al., 2021).

In conclusion, AR and mobile apps have reshaped telecom marketing in Jordan by providing convenience, personalization, and enhanced engagement. Addressing challenges like service quality compromises and brand dilution through balanced strategies and thoughtful AR integration is crucial for maintaining unique brand identities.

Q2: AR's Influence on Brand Engagement in Jordan's Telecom Apps

Evolution of Mobile Apps in Telecom Mobile apps in Jordan's telecom industry offer personalized experiences, simplify service subscriptions, and enhance customer engagement, fostering loyalty and providing insights into consumer behavior (Rane, 2023).

AR's Role in Enhancing Brand Interaction AR delivers immersive, value-driven engagements aligned with brand values, though there are concerns about potential brand dilution from over-reliance on apps (Darwin et al., 2024).

Development Challenges in Telecom Apps Challenges in telecom app development include overlooking user value and irregular updates, leading to compromised service quality and longer response times (Shum & Ghosh, 2022). Addressing these is crucial for optimal user experiences.

Mitigating Potential Brand Dilution Concerns about brand dilution due to increased reliance on telecom apps highlight the need to preserve individual brand experiences (Karpen & Conduit, 2020).

Integrating AR for Brand Identity Reinforcement Comprehensive AR integration is necessary for consistent brand reinforcement, but balancing AR's capabilities with maintaining brand distinctiveness is crucial (Maria, 2023).

In summary, mobile apps and AR enhance consumer experiences and engagement in Jordan's telecom market. Addressing development challenges and balancing AR's capabilities with brand identity preservation are crucial for maintaining unique brand experiences.

Q3: AR Integration's Impact on Brand Differentiation and Customer Loyalty in Jordan's Telecom Industry

Mobile Apps as Transformative Enablers Mobile apps reshape telecom marketing in Jordan, offering diverse services and convenience. However, concerns about service quality compromises due to longer service times reveal challenges (Gibbs & Kharouf, 2022).

AR's Influence on Brand Engagement and Differentiation AR has the potential to transform brand engagement and innovation, though heavy app reliance may dilute

brand individuality. Brands need to adapt during challenging times, supporting AR's role in maintaining visibility and accessibility (Gelles et al., 2020).

Challenges in App Development App development challenges, including user value and updates, impact service quality and direct brand-consumer interaction. Balancing technological advancements with core brand values is essential (Silva & Canedo, 2022).

Personalization and Value for Users Personalized experiences build trust and encourage continued patronage. Collaborative efforts maintain visibility and accessibility, reinforcing personalized engagement (Rosário & Raimundo, 2021).

Integration for Brand Reinforcement Strategic AR integration across platforms maintains cohesive brand presence, considering cultural nuances affecting app adoption (Yuen et al., 2021).

In summary, AR integration in Jordan's telecom industry enhances brand differentiation and loyalty. While mobile apps offer convenience, potential service quality compromises and brand dilution are concerns. A strategic blend of AR innovation, brand identity preservation, and personalized engagement is crucial in Jordan's telecom landscape.

# **Discussion and implication**

In examining Jordan's telecom landscape, the literature highlights the profound impact of AR integration in mobile apps, transforming consumer experiences (Khrisat et al., 2023). This evolution, primarily driven by telecom giants like Zain Jordan and Orange Jordan, revolutionized app experiences, especially in urban areas, underscoring the disparity in access between urban and rural regions (Gharaibeh et al., 2021). It underscored the positive influence of mobile apps on user convenience and choices, streamlining telecom services and providing comprehensive hubs for users (Coffie & Hongjiang, 2023). However, concerns were voiced about potential drawbacks such as compromised service quality, elongated transaction times, and user satisfaction issues (Mainardes et al., 2021).

It echoed the literature's acknowledgment of AR's role in branding strategies, emphasizing the potential for personalized experiences but also warning against potential brand dilution due to heavy app reliance (McAuliffe et al., 2021; Swaminathan et al., 2020). Similarly, both the literature and the research highlighted the positive impact of mobile apps on consumer engagement and trust but raised concerns about overreliance potentially eroding emotional connections between consumers and telecom brands (Abu-Rumman et al., 2023; Kong et al., 2021).

Where the research diverged from the literature was in emphasizing the challenges faced in service quality, longer response times, and issues with service providers, which were not extensively discussed in prior literature (Burmann et al., 2023; Uzir et al., 2021). Additionally, the research went beyond the literature's focus on technological advancements, stressing the importance of tailored services, updates, and personalized engagement, signifying a consumer-centric approach (Shamsollahi et al., 2021).

However, both the literature and the research converged on the significance of maintaining brand identity, multi-platform integration, and personalized experiences, stressing a balanced approach between technological innovation and preserving essential consumer-brand relationships within Jordan's evolving telecom landscape(N. Ahmad et al., 2023; Haleem et al., 2022).

Practical implications derived from the literature and research findings in Jordan's telecom industry offer actionable strategies for companies operating within this landscape. These implications provide a roadmap for navigating the evolving digital landscape while prioritizing user experiences and brand integrity. Key considerations include:

**Strategic AR integration**: Carefully incorporate AR into app experiences, emphasizing personalization while safeguarding brand identity amidst technological advancements.

**Consumer-centric approach**: Prioritize user-centric app development to address service quality concerns, ensuring consistent engagement and tailored experiences.

**Brand identity preservation**: Emphasize a cohesive brand message across platforms, reinforcing brand values to maintain identity in a rapidly changing digital environment.

**Cultural sensitivity in strategies**: Tailor marketing approaches by considering cultural nuances to resonate with diverse user preferences and behaviors.

**Adaptive feedback utilization**: Continuously adapt strategies based on real-time user feedback, facilitating ongoing improvements in app experiences.

**Holistic marketing strategy**: Develop comprehensive strategies that strike a balance between technological innovation and traditional brand values, fostering emotional connections with consumers.

These implications serve as actionable guidelines for telecom companies in Jordan to optimize their approach, elevate user experiences, and maintain brand resonance within the dynamic digital landscape.

### **Conclusion:**

This research illuminates crucial insights into Jordan's telecom industry, uncovering the interplay between cultural preferences, technology acceptance, and consumer engagement within mobile applications. By integrating findings from literature with empirical data from interviews with 16 marketing managers, this study adds significant value to understanding the industry's dynamics.

The primary contribution lies in unraveling the complexities surrounding AR integration, consumer behavior, and brand engagement within telecom apps. It extends existing literature by spotlighting challenges related to service quality, cultural nuances, and the necessity for consumer-centric strategies. The research contributes to a nuanced understanding of maintaining brand distinctiveness amidst digital advancements.

The findings provide actionable insights for telecom companies. They offer practical implications such as strategic AR integration, a consumer-centric approach to app development, and the significance of maintaining brand identity. These insights equip companies to navigate the evolving landscape, fostering enhanced user experiences while safeguarding brand integrity.

Telecom companies are recommended to strategically integrate AR into their services while maintaining a strong brand identity. Prioritizing user-centric development stands as a crucial step, in addressing service quality concerns and tailoring experiences based on user feedback. Consistency in brand messaging across digital platforms becomes imperative, ensuring a seamless experience for customers. Considering cultural nuances emerges as another essential aspect, requiring strategies aligned with diverse cultural preferences. Continuous adaptation and improvement, fueled by real-time feedback, become integral for ongoing enhancements in telecom services.

Further research directions in this realm encompass deeper cultural analyses to understand how specific cultural elements influence app usage patterns. Investigating the long-term impact of AR integration on brand loyalty and consumer behavior stands as a promising avenue. Additionally, conducting comparative studies between Jordan's telecom market and similar markets could provide broader insights, aiding in understanding unique market dynamics and their implications for telecom strategies. These research pathways could offer comprehensive insights for telecom companies aiming for sustained growth and relevance in a dynamic market landscape.

In conclusion, this research underscores the significance of a balanced approach in the telecom industry, harmonizing technological innovation with consumer-centric strategies. Implementing these findings can empower telecom companies in Jordan to thrive in a rapidly evolving digital landscape while enhancing user experiences and preserving brand identities.

### References

- Abu-Rumman, A., AlSha'ar, H., Alqhaiwi, L. A., & Al Shraah, A. (2023). Exploring the Challenges and Opportunities of Implementing Industry 4.0 in Jordan: Public Shareholding Manufacturing Companies Perspective. *Wireless Personal Communications*, 1–19.
- Ahern, M., O'Sullivan, D. T., & Bruton, K. (2022). Development of a Framework to Aid the Transition from Reactive to Proactive Maintenance Approaches to Enable Energy Reduction. *Applied Sciences*, *12*(13), 6704.
- Ahmad, A., Atta, A., Alawawdeh, H. A., Aljundi, N. A., Morshed, A., Dahbour, S. A., & Alqaraleh, M. H. (2023). The Effect of System Quality and User Quality of Information Technology on Internal Audit Effectiveness in Jordan, And the Moderating Effect of Management Support. *Applied Mathematics*, 17(5), 859–866.

- Ahmad, N., Ahmad, A., Lewandowska, A., & Han, H. (2023). From screen to service:

  How corporate social responsibility messages on social media shape hotel

  consumer advocacy. *Journal of Hospitality Marketing & Management*, 1–30.
- Al-Dmour, R., AlShaar, F., Al-Dmour, H., Masa'Deh, R., & Alshurideh, M. T. (2021).

  The effect of service recovery justices strategies on online customer engagement via the role of "Customer Satisfaction" during the Covid-19 pandemic: An empirical study. *The Effect of Coronavirus Disease (COVID-19) on Business Intelligence*, 325–346.
- Alimamy, S., & Gnoth, J. (2022). I want it my way! The effect of perceptions of personalization through augmented reality and online shopping on customer intentions to co-create value. *Computers in Human Behavior*, 128, 107105.
- Almajali, D., Al-Okaily, M., Al-Daoud, K., Weshah, S., & Shaikh, A. A. (2022). Go cashless! Mobile payment apps acceptance in developing countries: The Jordanian context perspective. *Sustainability*, *14*(20), 13524.
- Barrera, K. G., & Shah, D. (2023). Marketing in the Metaverse: Conceptual understanding, framework, and research agenda. *Journal of Business Research*, 155, 113420.
- Burmann, C., Riley, N.-M., Halaszovich, T., Schade, M., Klein, K., & Piehler, R. (2023). Basics of Identity-Based Brand Management. In *Identity-Based Brand Management: Fundamentals—Strategy—Implementation—Controlling* (pp. 1–67). Springer.
- Coffie, C. P. K., & Hongjiang, Z. (2023). FinTech market development and financial inclusion in Ghana: The role of heterogeneous actors. *Technological Forecasting and Social Change*, 186, 122127.

- Crider, J., Greene, J., & Morey, S. (2020). Digital Daimons: Algorithmic rhetorics of augmented reality. *Computers and Composition*, *57*, 102579.
- Darwin, Rusdin, D., Mukminatien, N., Suryati, N., Laksmi, E. D., & Marzuki. (2024).

  Critical thinking in the AI era: An exploration of EFL students' perceptions,
  benefits, and limitations. *Cogent Education*, 11(1), 2290342.
- Gelles, L. A., Lord, S. M., Hoople, G. D., Chen, D. A., & Mejia, J. A. (2020).
   Compassionate flexibility and self-discipline: Student adaptation to emergency remote teaching in an integrated engineering energy course during COVID-19.
   Education Sciences, 10(11), 304.
- Gharaibeh, M. K., Gharaibeh, N. K., Khan, M. A., Abu-ain, W. A. K., & Alqudah, M. K. (2021). Intention to use mobile augmented reality in the tourism sector.Computer Systems Science and Engineering, 37(2), 187–202.
- Gibbs, T., & Kharouf, H. (2022). The value of co-operation: An examination of the work relationships of university professional services staff and consequences for service quality. *Studies in Higher Education*, 47(1), 38–52.
- Haleem, A., Javaid, M., Qadri, M. A., Singh, R. P., & Suman, R. (2022). Artificial intelligence (AI) applications for marketing: A literature-based study.

  \*International Journal of Intelligent Networks.\*
- Japutra, A., Molinillo, S., Utami, A. F., & Ekaputra, I. A. (2022). Exploring the effect of relative advantage and challenge on customer engagement behavior with mobile commerce applications. *Telematics and Informatics*, 72, 101841.
- Jin, X., & Xu, F. (2021). Examining the factors influencing user satisfaction and loyalty on paid knowledge platforms. *Aslib Journal of Information Management*, 73(2), 254–270.

- Jreissat, E.R., Khrais, L.T., Salhab, H., Morshed, A., Dahbour, S.(2024). An In-Depth Analysis of Consumer Preferences, Behavior Shifts, and Barriers Impacting IoT Adoption: Insights from Jordan's Telecom Industry, *Applied Mathematics and Information Sciences*, 18(2),271–281
- Jung, T., Tom Dieck, M. C., Lee, H., & Chung, N. (2020). Moderating role of long-term orientation on augmented reality adoption. *International Journal of Human–Computer Interaction*, 36(3), 239–250.
- Kalantarzadeh Tezerjany, S. F. (2023). Appraise the role of novelty-seeking on consumers' satisfaction using online food delivery applications. *International Journal of Quality & Reliability Management*.
- Kang, Y., Choi, N., & Kim, S. (2021). Searching for new model of digital informatics for human–computer interaction: Testing the Institution-Based Technology Acceptance Model (ITAM). *International Journal of Environmental Research* and Public Health, 18(11), 5593.
- Karpen, I. O., & Conduit, J. (2020). Engaging in times of COVID-19 and beyond:
  Theorizing customer engagement through different paradigmatic lenses. *Journal of Service Management*, 31(6), 1163–1174.
- Kautish, P., & Khare, A. (2022). Investigating the moderating role of AI-enabled services on flow and awe experience. *International Journal of Information Management*, 66, 102519.
- Khrisat, R. M., Khaddam, A. A., & Abusweilem, M. A. (2023). The role of using big data in predicting customer behaviour: The intermediary role of business intelligence in Jordanian telecommunications companies (a field study).

  \*International Journal of Business Information Systems, 42(1), 23–42.

- Kong, H., Yuan, Y., Baruch, Y., Bu, N., Jiang, X., & Wang, K. (2021). Influences of artificial intelligence (AI) awareness on career competency and job burnout. *International Journal of Contemporary Hospitality Management*, 33(2), 717–734.
- Koohang, A., Nord, J. H., Ooi, K.-B., Tan, G. W.-H., Al-Emran, M., Aw, E. C.-X.,
  Baabdullah, A. M., Buhalis, D., Cham, T.-H., & Dennis, C. (2023). Shaping the metaverse into reality: A holistic multidisciplinary understanding of opportunities, challenges, and avenues for future investigation. *Journal of Computer Information Systems*, 63(3), 735–765.
- Mainardes, E. W., de Melo, R. F. S., & Moreira, N. C. (2021). Effects of airport service quality on the corporate image of airports. *Research in Transportation Business* & Management, 41, 100668.
- Maria, X. (2023). Augmented Reality Marketing Implementation in Greek SMEs-A SWOT Analysis. *Business & Entrepreneurship Journal*, 12(2), 1–7.
- McAuliffe, M., Blower, J., & Beduschi, A. (2021). Digitalization and artificial intelligence in migration and mobility: Transnational implications of the COVID-19 pandemic. *Societies*, *11*(4), 135.
- McLean, G., & Wilson, A. (2019). Shopping in the digital world: Examining customer engagement through augmented reality mobile applications. *Computers in Human Behavior*, 101, 210–224.
- Morshed, A. (2020). Role of working capital management in profitability considering the connection between accounting and finance. *Asian Journal of Accounting Research*.

- Morshed, A. (2024a). Comparative analysis of accounting standards in the Islamic banking industry: A focus on financial leasing. *Journal of Islamic Accounting and Business Research*.
- Morshed, A. (2024b). Mathematical Analysis of Working Capital Management in MENA SMEs: Panel Data Insights. *Applied Mathematics & Information Sciences*, 18, 111–124.
- Morshed, A., & Ramadan, A. (2023). Qualitative Analysis of IAS 2 Capability for Handling the Financial Information Generated by Cost Techniques.

  International Journal of Financial Studies, 11(2), 67.
- Ramadan, A., Alkhodary, D., Alnawaiseh, M., Jebreen, K., Morshed, A., & Ahmad, A.
  B. (2024). *Managerial Competence and Inventory Management in SME*Financial Performance: A Hungarian Perspective.
- Ramadan, A., & Morshed, A. (2023). Working Capital Management Roles for

  Multinational Retail Industry Profitability: A Qualitative Study, Worldwide

  Perspective.
- Rane, N. (2023). Enhancing Customer Loyalty through Artificial Intelligence (AI),
  Internet of Things (IoT), and Big Data Technologies: Improving Customer
  Satisfaction, Engagement, Relationship, and Experience. Internet of Things
  (IoT), and Big Data Technologies: Improving Customer Satisfaction,
  Engagement, Relationship, and Experience (October 13, 2023).
- Rosário, A., & Raimundo, R. (2021). Consumer marketing strategy and E-commerce in the last decade: A literature review. *Journal of Theoretical and Applied Electronic Commerce Research*, *16*(7), 3003–3024.

- Shamsollahi, A., Chmielewski-Raimondo, D. A., Bell, S. J., & Kachouie, R. (2021).

  Buyer–supplier relationship dynamics: A systematic review. *Journal of the Academy of Marketing Science*, 49, 418–436.
- Shum, C., & Ghosh, A. (2022). Safety or service? Effects of employee prosocial safety-rule-breaking on consumer satisfaction. *International Journal of Hospitality*Management, 103, 103225.
- Silva, G. R. S., & Canedo, E. D. (2022). Towards user-centric guidelines for chatbot conversational design. *International Journal of Human–Computer Interaction*, 1–23.
- Swaminathan, V., Sorescu, A., Steenkamp, J.-B. E., O'Guinn, T. C. G., & Schmitt, B. (2020). Branding in a hyperconnected world: Refocusing theories and rethinking boundaries. *Journal of Marketing*, 84(2), 24–46.
- Uzir, M. U. H., Al Halbusi, H., Thurasamy, R., Hock, R. L. T., Aljaberi, M. A., Hasan, N., & Hamid, M. (2021). The effects of service quality, perceived value and trust in home delivery service personnel on customer satisfaction: Evidence from a developing country. *Journal of Retailing and Consumer Services*, 63, 102721.
- Yuen, K. F., Cai, L., Qi, G., & Wang, X. (2021). Factors influencing autonomous vehicle adoption: An application of the technology acceptance model and innovation diffusion theory. *Technology Analysis & Strategic Management*, 33(5), 505–519.